

<b>WEDNESDAY, JULY 20, 2022</b>			
<b>BOARD OF DIRECTORS MEETING</b>			<b>3:30 – 6:30</b>
<i>Coscia – Chair (All Directors)</i>			
	<ul style="list-style-type: none"> <li>Call to Order in Executive Session– Determination of Quorum</li> </ul>		
	<ul style="list-style-type: none"> <li>Committee Reports (Directors Only)</li> </ul>		<b>3:30 – 5:00</b>
Tab 1	<ul style="list-style-type: none"> <li>Approval of Plenary Minutes - May 18, 2022*</li> </ul>		
	<ul style="list-style-type: none"> <li>Approval of Plenary Minutes - May 19, 2022*</li> </ul>		
	<ul style="list-style-type: none"> <li>A&amp;F Committee Report</li> </ul>	Moreland	
	<ul style="list-style-type: none"> <li>B&amp;P Tunnel Approval*</li> </ul>		
	<ul style="list-style-type: none"> <li>Penn Station Reconstruction Approval*</li> </ul>		
	<ul style="list-style-type: none"> <li>P&amp;C Committee Report</li> </ul>	DiClemente	
	<ul style="list-style-type: none"> <li>LTI Targets for FY21 and FY22*</li> </ul>		
	<ul style="list-style-type: none"> <li>FY23 STI and LTI Target Ranges*</li> </ul>		
	<ul style="list-style-type: none"> <li>FY23 STI and LTI Thresholds &amp; Eligible Employees*</li> </ul>		
	<ul style="list-style-type: none"> <li>S&amp;S Committee Report</li> </ul>	Beall	
	<ul style="list-style-type: none"> <li>G&amp;L Committee Report</li> </ul>	Coscia	
<b>ELT Joins the Executive Session</b>			
Tab 2	<ul style="list-style-type: none"> <li>CEO Update</li> </ul>	Gardner	5:00 – 5:10
Tab 3	<ul style="list-style-type: none"> <li>Safety Report</li> </ul>	Predmore	5:10 – 5:30
Tab 4	<ul style="list-style-type: none"> <li>Finance Report</li> </ul>	Winbigler	5:30 – 5:40
Tab 5	<ul style="list-style-type: none"> <li>Commercial Report</li> </ul>	Harris	5:40 – 5:50
Tab 6	<ul style="list-style-type: none"> <li>Capital Delivery Report</li> </ul>	Mason	5:50 – 6:00
Tab 7	<ul style="list-style-type: none"> <li>Service Delivery &amp; Operations Report</li> </ul>	Williams	6:00 – 6:10
Tab 8	<ul style="list-style-type: none"> <li>Strategy &amp; Planning Report</li> </ul>	Newman	6:10 – 6:20
Tab 9	<ul style="list-style-type: none"> <li>HR Report</li> </ul>	Spain	6:20 – 6:30
Tab 10	<ul style="list-style-type: none"> <li>Digital Technology &amp; Innovation</li> </ul>	Zacariassen	Written Report
	<ul style="list-style-type: none"> <li>Adjourn</li> </ul>		<b>6:30</b>
	<ul style="list-style-type: none"> <li>Directors &amp; ELT Dinner at DBGB</li> </ul>		<b>7:00</b>
<b>THURSDAY, JULY 21, 2022</b>			
<b>9:00am – 4:30pm</b>			
<b>BOARD OF DIRECTORS MEETING</b>			<b>9:00 - 4:30</b>
<i>Coscia – Chair (All Directors)</i>			
<i>Executive Session with Inspector General</i>			
IG Book	<ul style="list-style-type: none"> <li>Inspector General Report</li> </ul>	Winters	9:00 – 10:00
<i>Regular Order with ELT and Invited Management</i>			
Tab 11	<ul style="list-style-type: none"> <li>Sustainability Strategy*</li> </ul>	Newman/Fotiou	10:00 – 10:15
Tab 12	<ul style="list-style-type: none"> <li>Innovation Intro &amp; Strategy</li> </ul>	Zacariassen/Mitti/Leivelle	10:15 – 10:30
Tab 13	<ul style="list-style-type: none"> <li>FY 2023 Preliminary Annual Operating Plan and Capital Plan</li> </ul>	Winbigler/Corneanu	10:30 – 10:45
<b>BREAK</b>			<b>10:45 – 11:00</b>
Tab 14	<ul style="list-style-type: none"> <li>FY 2023 Preliminary Strategic Focus</li> </ul>	Newman	11:00 – 11:15
Tab 15	<ul style="list-style-type: none"> <li>Succession Planning</li> </ul>	Spain/Sims/Lindner	11:15 – 11:30
Tab 16	<ul style="list-style-type: none"> <li>ADA Program Review and Status Update</li> </ul>	Newman/Handera/Tortolani	11:30 – 12:00

<b>LUNCH AT HQ</b>		<b>12:00 – 1:00</b>
<b>TRAVEL TO MARRIOT MARQUIS</b>		<b>1:00 – 2:00</b>
Tab 17	<ul style="list-style-type: none"> <li>• Meeting With Representatives of the Disability Community</li> <li>Marriott Marquis Washington DC 901</li> <li>Massachusetts Ave NW</li> </ul>	2:00 3:30
	<ul style="list-style-type: none"> <li>• Introduction</li> </ul>	Coscia 2:00 – 2:05
	<ul style="list-style-type: none"> <li>• Overview of Program</li> </ul>	Harris 2:05 – 2:10
	<ul style="list-style-type: none"> <li>• Progress on ADA Stations Program</li> </ul>	Handera 2:10 – 2:20
	<ul style="list-style-type: none"> <li>• Rolling Stock Accessibility</li> </ul>	Slaughter/Mason 2:20 2:30
	<ul style="list-style-type: none"> <li>• IT Accessibility</li> </ul>	Seitzinger 2:30 – 2:40
	<ul style="list-style-type: none"> <li>• Customer Service</li> </ul>	Jordan 2:40 – 2:45
	<ul style="list-style-type: none"> <li>• Employee Training, Talent Acquisition &amp; ERG's</li> </ul>	Spain/Dantzler 2:45 – 2:55
	<ul style="list-style-type: none"> <li>• Closing Remarks</li> </ul>	Gardner 2:55 3:00
	<ul style="list-style-type: none"> <li>• Questions and Discussion</li> </ul>	Handera 3:00 – 3:30
	<ul style="list-style-type: none"> <li>• Adjourn</li> </ul>	3:30
Tab 18	<ul style="list-style-type: none"> <li>• Appendix</li> </ul>	Written Reports
	<ul style="list-style-type: none"> <li>• New Acela Program Update</li> </ul>	
	<ul style="list-style-type: none"> <li>• Competitive Landscape Report</li> </ul>	