

NATIONAL RAILROAD PASSENGER CORPORATION

BOARD OF DIRECTORS

MINUTES OF MEETING

JULY 28, 2023

The Board of Directors (Board) of the National Railroad Passenger Corporation (Amtrak or Corporation) held a duly noticed meeting on Friday, July 28, 2023. Board members participating in the meeting were Anthony Coscia (Board Chairman), Jeff Moreland (Board Vice Chairman), Yvonne Burke, and Tom Carper. Stephen Gardner (Chief Executive Officer, non-voting) also participated in the meeting.

Amit Bose (Administrator of the Federal Railroad Administration (FRA) voting delegate for this meeting) and Paul Nissenbaum (FRA Associate Administrator) participated in the meeting.

Roger Harris (President), Eleanor D. Acheson (Executive Vice President, Chief Legal Officer, General Counsel & Corporate Secretary), Laura Mason (Executive Vice President, Capital Delivery), Dennis Newman (Executive Vice President, Strategy & Planning), Steven Predmore (Executive Vice President, Chief Safety Officer), Gery Williams (Executive Vice President, Service Delivery & Operations) and Tracie Winbigler (Executive Vice President, Chief Financial Officer) participated in the meeting.

Bruno Maestri (Vice President Govt Affairs & Corp Communications), Costin Corneanu (Senior Vice President Finance), Judith Apshago (Vice President, Chief Digital Officer), Nicole Bucich (Vice President, Network Development), Larry Chestler (Vice President, Long Distance Services), Doug Duvall (Assistant Vice President Communications), Norman Forde (Vice President, Project Delivery Fleet & Facilities), Rodrigo Hilario (Senior Director Corporate Strategy), Maegan Keane (Acting Vice President Financial Planning & Analysis), Elizabeth Prior (Lead Project Controls

Specialist), Anna Lynn Smith (Vice President Strategy & Planning), Michelle Tortolani (Assistant Vice President, New Acela Program), Lauren Tuzzolino (Senior Manager Accessibility), Louis Wolfowitz (Vice President Real Estate & Commercial Development), William Herrmann (Vice President, Managing Deputy General Counsel & Assistant Corporate Secretary), and Whitney Jordan (Associate General Counsel) attended the meeting.

Mr. Coscia called the executive session to order at 9:00 a.m. Mr. Kevin Winters (Inspector General) and Mary Kendall (Deputy Inspector General) were invited to join the executive session.

INSPECTOR GENERAL'S REPORT

Mr. Winters reported to the Board on confidential Inspector General matters. Mr. Winters and Ms. Kendall departed the meeting at 10:00 a.m. and the executive session concluded.

Mr. Coscia called the meeting to order in regular session at 10:00 a.m. and confirmed a quorum. The minutes were recorded by Ms. Acheson and Mr. Herrmann.

CORPORATE STRATEGY BLUEPRINT

Mr. Newman provided an update on the creation of the corporate blueprint update for FY 2024. Discussion ensued.

FY24 PRELIMINARY ANNUAL OPERATING & CAPITAL PLAN

Mr. Corneanu discussed how Finance is building the FY 2024 AOP and the preliminary targets.

LONG-DISTANCE FLEET REPLACEMENT

Mr. Chestler provided an update on the long-distance fleet replacement plan. He also highlighted near-term steps for an equivalent facilitation to advance accessibility on the fleet trainsets.

NEW ACELA PROGRAM UPDATE

Ms. Tortolani reported on the progress and work conducted with Alstom and FRA. A date for service will be discussed in September.

GATEWAY PROGRAM UPDATE

Ms. Mason, Ms. Kwon and Ms. Corrado discussed the MEGA project Gateway Penn Station Expansion and Renewal.

PORTLAND STATION UPDATE

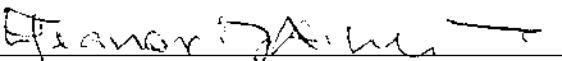
Ms. Bucich and Mr. Wolfowitz reported on the opportunity to acquire the Portland, OR station.

The Board broke to travel to meet with representatives of the Disability Community at the American College of Surgeons, 20 F St NW Ste 1000, Washington, DC. The meeting resumed at 2:00 p.m.

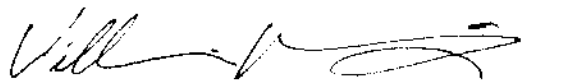
Mr. Coscia made opening remarks and introduced the Board. Mr. Gardner led a review of work accomplished in the past year and then opened the floor for open discussion. Following the presentations there was an open question and answer period with representatives of the Disability Community and the Directors.

ADJOURNMENT

There being no further business before the Board, the meeting adjourned at 3:30 p.m.



Eleanor D. Acheson
Corporate Secretary



William Herrmann
Assistant Corporate Secretary