

<u>WEDNESDAY, DECEMBER 3, 2025</u>			
12:00 pm – 6:00 pm (CST)			
BOARD MEETING (Private Session) HYATT REGENCY NEW ORLEANS (601 Loyola Avenue, New Orleans, Louisiana, 70113) in Conference Room Celestine B Coscia – Chair (All Directors)			
Regular Order with ELT, Invited Management and Guests		12:00 pm – 6:00 pm	
Tab 1	• Westbound Bypass Reimbursable Agreement*	Mason	12:00 – 12:20
Tab 2	• WUS Cooperative Agreement*	Hamlisch/Kostura	12:20 – 12:40
Tab 3	• Metro-North Update	Mitchell	12:40 – 12:55
Tab 4	• Penn Station Update	Byford	12:55 – 1:10
BREAK			1:10 – 1:40
Executive Session (With Invited Management)			
Tab 5	• Executive Session		1:40 – 2:45
Tab 5	• Committee Assignments*		
Tab 6	• Adjourn		2:45
Tab 6	Appendix	Written Reports	
	• Business Development Update		
	• Long Distance Fleet Replacement Program Informational Update		
BREAK			2:45 – 3:00
Travel to New Orleans Station			3:00 – 3:20
Guided Tour of New Orleans Station/Yard			3:20 – 6:00
NOTE: The tour requires closed toe shoes that fully cover/enclose the foot and have a defined heel. The defined heel must have a near 90-degree notch with a minimum height of 3/8 inch and a maximum height of 2 inches. The shoe must also lace. Any other required personal protective equipment (if any) will be provided by staff on-site.			
BREAK / TRANSITION TO RESTAURANT FOR DINNER			6:00 – 6:30
WORKING DINNER			6:30 pm
Arnaud's – 13 Rue Bienville, New Orleans, LA 70112			
Discussion Topic – Business Development Update			

<u>THURSDAY, DECEMBER 4, 2025</u>		
8:15 am – 12:30 pm (CST)		
HYATT REGENCY NEW ORLEANS (601 Loyola Avenue, New Orleans, Louisiana, 70113) in Celestine Ballroom (C)		
Public Meeting Walkthrough (<i>Breakfast will be available starting at 7:30 am</i>)	All Directors and Presenters	8:15 am – 9:15 am
BREAK		9:15 am – 10:00 am
BOARD MEETING WITH GENERAL PUBLIC – Conference Room Celestine D		10:00 am – 12:30 pm
<i>Coscia – Chair (All Directors)</i>		
Safety Briefing	APD	9:55
Welcome	Chairperson Coscia	10:00 – 10:10
Board Member Intros and Commentary	All Directors	10:10 – 10:25
President's Welcome	Harris	10:25 – 10:30
2025 Highlights Video / Business Presentation Introduction	Harris	10:30 – 10:35
Tab 7 BUSINESS PRESENTATIONS		
• Financial Report	Corneau	10:35 – 10:45
• <i>Directors Only Q&A re: Financial Report</i>	Directors	10:45 – 10:48
• Commercial and Operations Report	Hamlisch/Williams	10:48 – 11:08
• <i>Directors Only Q&A re: Commercial and Operations Report</i>	Directors	11:08 – 11:11
• Capital Delivery Project Update	Mason	11:11 – 11:21
• <i>Directors Only Q&A re: Capital Delivery Project Update</i>	Directors	11:21 – 11:24
Business Update Closing	Harris	11:24 – 11:30
BREAK (IF NECESSARY)		11:30 – 11:40
Moderated Q&A with Public (live and virtual questions)	Shea, moderator	11:40 – 12:20
Closing Remarks	Chairperson Coscia	12:20 – 12:30
Adjourn		12:30 pm