

**BOARD OF DIRECTORS
JANUARY 2026 FULL MEETING AGENDA**

WEDNESDAY, JANUARY 28, 2026			
10:00am – 6:30pm EST			
BOARD OF DIRECTORS MEETING			10:00– 6:30
<i>Coscia – Chair (All Directors)</i>			
<i>Regular Order with ELT and Invited Management</i>			
Executive Leadership Team Reports			
Tab 1	• Finance Report	Corneanu	10:00 – 10:15
	• Safety Report	Predmore	10:15 – 10:25
Tab 2	• Operations Report	Williams	10:25 – 10:40
Tab 3	• Commercial Report	Hamlisch	Written Only
Tab 4	• Strategy & Planning Report	Mitchell	10:40 – 10:50
Tab 5	• Digital Technology & Innovation Report	Zacariassen	Written Only
Tab 6	• Capital Delivery Report	Mason	Written Only
Tab 7	• Law and Human Resources Report	Herrmann	10:50 – 11:00
<i>Call to Order in Executive Session Directors Only</i>			11:00 – 12:15
WORKING LUNCH			12:15 – 12:45
Travel across the street to American College of Surgeons for Public Business meeting (20 F Street NW, Suite 1000, Washington, DC 20001)			12:45 – 1:00
Public Meeting Walkthrough			1:00 – 1:30
Public Business Meeting – Coscia, Chair (All Directors)			
Tab 8	• <i>Virtual Public Board Meeting Presentation</i>		
	• Opening	Coscia	1:30 – 1:33
	• Financial Report	Corneanu	1:33 – 1:48
	• Board Questions		1:48 – 1:51
	• Commercial & Operations Report	Hamlisch/Williams	1:51 – 2:11
	• Board Questions		2:11 – 2:14
	• Capital Delivery Project Updates	Mason	2:14 – 2:29
	• Board Questions		2:29 – 2:32
	• Closing	Harris	2:32 – 2:35
Travel back across the street to Amtrak Office for private business meeting (1 Massachusetts Ave NW, Washington, DC 20001) / BREAK			2:35 – 3:00
<i>Call to Order in Executive Session Directors Only</i>			3:00 – 6:00
Tab 9	• Confidential Governance Matter		
	• Committee Reports (Directors Only)		
Tab 10	• Approval of Plenary Minutes*		
	• A&F Committee Report	Szabat	
	• Five Year Plan Approval*		
	• P&C Committee Report	Koos	



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	<ul style="list-style-type: none"> ○ IG Salary Setting* 		
	<ul style="list-style-type: none"> ○ FY 2026 Incentive Compensation Metrics 		
	<ul style="list-style-type: none"> • S&S Committee Report 	Batory	
	<ul style="list-style-type: none"> ○ Cybersecurity Goals and Strategy* 		
	<ul style="list-style-type: none"> • G&L Committee Report 	Coscia	
	<ul style="list-style-type: none"> ○ Midwest Maintenance Campus Modernization Project Exhibit* 		
Tab 11	<ul style="list-style-type: none"> • Committee Self-Assessment 		
Tab 12	<ul style="list-style-type: none"> • Directors Travel and Expense Policy Review 		
Tab 13	<ul style="list-style-type: none"> • President's Update (Blueprint Report) 	Harris	
	<ul style="list-style-type: none"> • Adjourn 		6:00
	<ul style="list-style-type: none"> • Directors & ELT Evening Working Dinner at Il Piatto, 900 16th Street NW, Washington, DC 20001 		6:30
	Discuss Operations		



**BOARD OF DIRECTORS
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THURSDAY, JANUARY 29, 2026**

9:00am – 4:00pm			
BOARD OF DIRECTORS MEETING			9:00 - 3:30
<i>Coscia – Chair (All Directors)</i>			
<i>Executive Session with Inspector General</i>			
IG Book	<ul style="list-style-type: none"> Inspector General Report 	Winters	9:00 – 10:00
BREAK			10:00 – 10:10
<i>Regular Order with ELT and Invited Management</i>			
Tab 14	<ul style="list-style-type: none"> LA Union Station Lease Approval* 	D'Ippolito	10:10 – 10:25
Tab 15	<ul style="list-style-type: none"> Rolling Stock Loss of Shunt Modification Approval* 	Williams	10:25 – 10:40
Tab 16	<ul style="list-style-type: none"> ADA Compliance Projects Spend Approval* 	Handera	10:40 – 11:00
Tab 17	<ul style="list-style-type: none"> New Dock Bridge Project Approval* 	Mason	11:00 – 11:20
Tab 18	<ul style="list-style-type: none"> Zoo-Paoli Catenary Pole Spend Approval* 	Mason	11:20 – 11:35
Tab 19	<ul style="list-style-type: none"> 30th Street Station Redevelopment Partnership Contract Ceiling Approval* 	Mason	11:35 – 11:50
WORKING LUNCH			11:50 – 12:15
Tab 20	<ul style="list-style-type: none"> Enterprise Asset Management Modernization Project Approval* 	Apshago	12:15 – 1:00
Tab 21	<ul style="list-style-type: none"> Long Distance Fleet Replacement Alternatives 	Tortolani/Kaovasia	1:00 – 1:45
BREAK			1:45 – 2:00
Tab 22	<ul style="list-style-type: none"> Penn Station Update 	Byford	2:00 – 2:15
Tab 23	<ul style="list-style-type: none"> Fueling Customer Growth 	Hamlisch/Copeland	2:15 – 2:35
Tab 24	<ul style="list-style-type: none"> Marketing & Pricing Update 	Hamlisch/Koushik/Davidson	2:35 – 2:50
Tab 25	<ul style="list-style-type: none"> Talent Management Update (Talent Acquisition, Performance, Learning & TR) 	Herrmann/Foster/McMillan	2:50 – 3:05
Tab 26	<ul style="list-style-type: none"> Labor Relations Update 	Gansen	3:05 – 3:20
	<ul style="list-style-type: none"> Resolutions of Appreciation 		3:20 – 3:25
<i>Call to Order in Executive Session</i>			
	<ul style="list-style-type: none"> Executive Session 		3:25 – 4:00
	<ul style="list-style-type: none"> Adjourn 		4:00
Tab 27	<ul style="list-style-type: none"> Appendix 	Written Reports	
	<ul style="list-style-type: none"> Competitive Landscape Report 		
	<ul style="list-style-type: none"> Jericho Park Frequency Converter Replacement Project Update 		