

**BOARD OF DIRECTORS
MAY 2026 FULL MEETING AGENDA**

WEDNESDAY, MAY 20, 2026

10:00am – 6:00pm

BOARD OF DIRECTORS MEETING			
<i>Coscia – Chair (All Directors)</i>			10:00 – 6:00
<i>Regular Order with ELT and Invited Management</i>			
Executive Leadership Team Reports			
Tab 1	• Finance Report	Corneanu	10:00 – 10:10
	• Safety Report	Predmore	10:10 – 10:20
Tab 2	• Commercial Report	Hamlisch	10:20 – 10:30
Tab 3	• Operations Report	Williams	10:40 – 10:50
Tab 4	• Strategy & Planning Report	Mitchell	10:50 – 11:00
Tab 5	• Digital Technology Report	Zacariassen	11:00 – 11:10
BREAK			11:10 – 11:20
Tab 6	• Penn Station Project Update and Endorsement of Master Developer Selection	Byford	11:20 – 12:20
WORKING LUNCH			12:20 – 12:50
Tab 7	• Midwest Maintenance Facilities P3 Update	Kostura/Seegerlin	12:50 – 1:10
Tab 8	• Capital Delivery Project Update	Mason	1:10 – 1:25
Tab 9	• Rolling Stock Procurement Process Discussion	Ayer	1:25 – 1:40
Tab 10	• Risk Management Survey Discussion	Rusakova	1:40 – 2:00
BREAK			2:00 – 2:20
Tab 11	• Amtrak Pricing: Long Term Trends and Affordability	Hamlisch/Koushik/Romero	2:20 – 2:40
Tab 12	• Market-Led Long Distance Fleet Replacement Vision	Orfini/Hamlisch	2:40 – 3:00
Tab 13	• Prep Session for Labor Representatives Meeting	Gansen	3:00 – 3:15
BREAK			3:15 – 3:30
Call to Order in Executive Session – Determination of Quorum			3:30 – 6:00
Tab 14	• Project Orion Update	Mitchell/Herrmann/Corneanu	3:30 – 4:30
Tab 15	• Committee Reports (Directors Only)		4:30 – 6:00
	• Approval of Plenary Minutes*		
	• A&F Committee Report	Szabat	
	• WUS Sub Basement Project Approval*		
	• WUS Crew Base APD Project Approval*		
	• Zoo-Paoli Catenary Pole Contract Ceiling Approval*		
	• NextGen Reservation System Contract Ceiling and LOP Increase Approval*		
	• S/4 HANA Implementation LOP Approval*		



**BOARD OF DIRECTORS
MAY 2026 FULL MEETING AGENDA**

	<ul style="list-style-type: none"> • Renewal of Revolving Credit Facility and Establishment of Commercial Paper Program* 		
	<ul style="list-style-type: none"> • Venture Car TSSSA 		
	<ul style="list-style-type: none"> • B&P Tunnel Approval* 		
	<ul style="list-style-type: none"> • P&C Committee Report 	Koos	
	<ul style="list-style-type: none"> • Confidential Personnel Matter* 		
	<ul style="list-style-type: none"> • Frontline Incentive Plan Approval* 		
	<ul style="list-style-type: none"> • S&S Committee Report 	Batory	
	<ul style="list-style-type: none"> • Governance Committee Report 	Clegg	
Tab 16	<ul style="list-style-type: none"> • Self-Assessment 		
Tab 17	<ul style="list-style-type: none"> • President's Update 	Harris	
	<ul style="list-style-type: none"> • Adjourn 		6:00
	<ul style="list-style-type: none"> • Directors & ELT Evening Working Dinner at Seven Reasons 		6:30
	931 H St NW, Washington, DC 20001		
	Dinner Topic: Innovation		



**BOARD OF DIRECTORS
MAY 2026 FULL MEETING AGENDA
THURSDAY, MAY 21, 2026**

9:00am – 2:30pm

BOARD OF DIRECTORS MEETING			9:00 – 2:30
<i>Coscia – Chair (All Directors)</i>			
<i>Executive Session with Inspector General</i>			
IG Book	• Inspector General Report	Winters	9:00 – 10:00
Travel to American College of Surgeons (20 F Street NW, Suite 1000, Washington, DC 20001) for Public Business Meeting followed by Meeting with Representatives of the Labor Community			10:00 – 10:30
Arrive at American College of Surgeons for Final On-site Logistics and Public Meeting Walkthrough [<i>Note: Virtual Attendees May Need to Log-In Earlier to Confirm There Are No Technical Issues. Further Direction to be Provided to Virtual Attendees Separately.</i>]			10:30 – 11:00
Public Business Meeting - Coscia – Chair (All Directors)			11:00 – 12:15
Tab 18	• Opening	Coscia	11:00 – 11:03
	• Financial Report	Corneanu	11:03 – 11:18
	• Board Questions		11:18 – 11:21
	• Commercial & Operations Report	Hamlisch/Williams	11:21 – 11:41
	• Board Questions		11:41 – 11:43
	• Capital Delivery Project Review	Mason	11:43 – 11:58
	• Board Questions		11:58 – 12:01
	• President’s Update and Closing	Harris	12:01 – 12:15
LUNCH AND TRANSITION TO MEETING WITH LABOR COMMUNITY			12:15 – 1:00
<i>[Note: Labor Community Members will be invited to lunch starting at 12:00 pm. Directors will join the labor community representatives after the public meeting concludes.]</i>			
Meeting With Representatives of the Labor Community			1:00 – 2:30
Tab 19	○ Safety and Security Briefing	Cook	1:00 – 1:03
	○ Welcome	Coscia	1:03 – 1:12
	○ Introductions: Board of Directors, ELT, and Labor Community Representatives	Board/ELT	1:12 – 1:25
	○ Updated Weapons Policy Discussion	Gansen/Cook/Williams/Predmore	1:25 – 1:45
	○ Project Orion Update	Mitchell/Herrmann/Corneanu	1:45 – 2:20
	○ Closing	Coscia	2:20 – 2:30
	• Adjourn		2:30
Tab 20	• Appendix	Written Reports	
	• North Carolina S-Line Acquisition Update		
	• Penn Station Access Update		



**BOARD OF DIRECTORS
MAY 2026 FULL MEETING AGENDA**

- Airo Mechanical Change Order

- Chicago Hub Improvement Program:
Chicago Union Station – Concourse
Improvement Project

- Susquehanna River Bridge Update